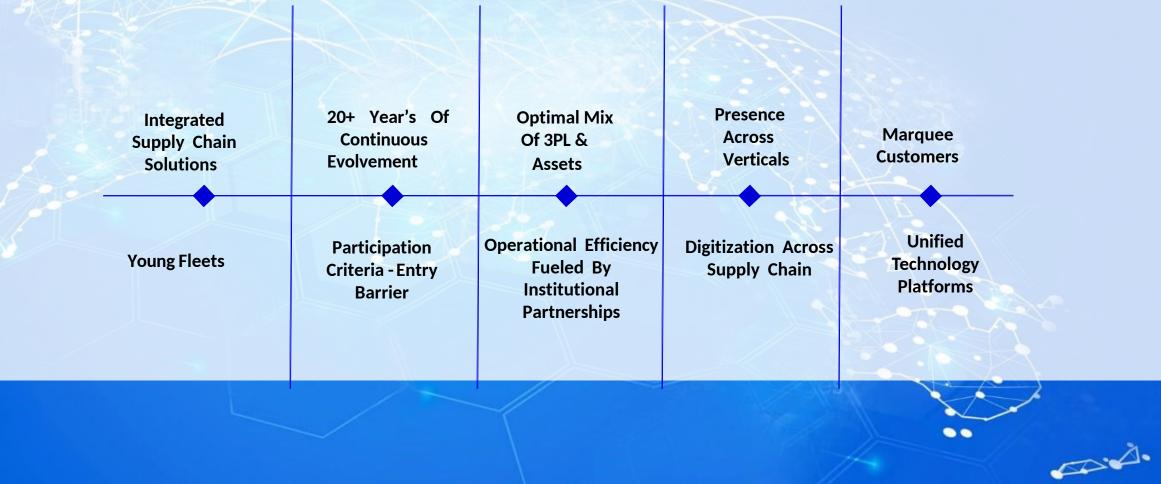
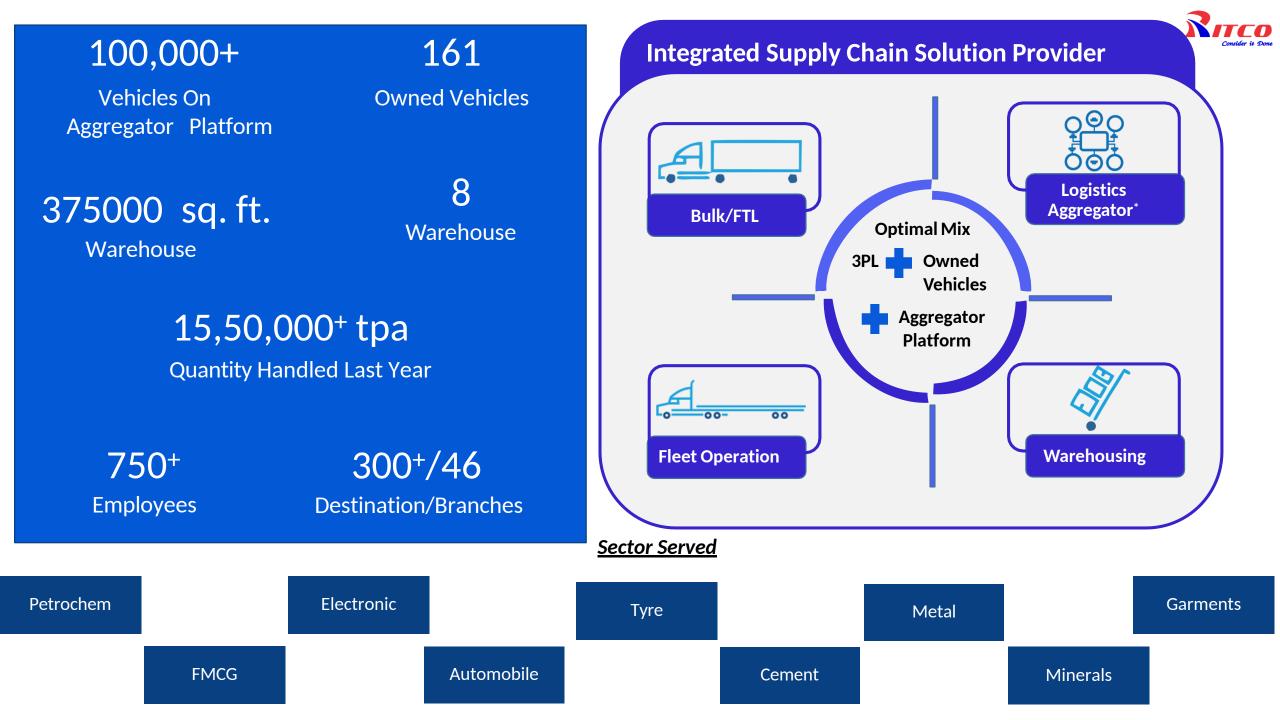






Ritco Logistics - At A Glance





Our Journey – Continuous Evolvement to Lead the Segment



From Conventional Contract Logistics to Integrated Supply Chain Solutions Provider



| • | Tie up with WhatsApp Messenger for auto communication with Venders Pan India. Ritco goes digital – Paperless Migrated from BSE SME Platform to Main Board of BSE/NSE. Result of new team in warehousing started, bagged many buss., approx.2 lac sqft Digital payment started with bank integration . System Security enhanced by introducing OTP Login Production of Mobile App started Ritco moving from MIS to BI & AI system Aggregator Truck Platform Created Got Listed in BSE SME Platform. Tie up with IRSFM (Institute of Road Safety & Management) Moved into FMCG segment | Diversification + Young Fleets |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| | | |

- Incorporation of RITCO.
- Offering contract logistics-3PL

R

Our Team



Manmohan P.S. Chadha Chairman







Dhananjay Prasad Chief Executive Officer



Balvinder Singh Banga Chief Technology Officer



Gautam Mukherjee Chief Financial Officer



Rajesh Maurya Head Warehousing



Rejesh Mudaliar Business Head



Ranu Jain

Aditya Verma



Vikram Suri Independent Director

Independent Director

Independent Director





Gitika Arora Company Secretary & Compliance Officer



Optimal Mix – Reaping the Benefit

| Particulars | 3PL (Spot Hiring Basis) | Pure Owned Fleet | RITCO Aggregator Plateform + Owned fleet |
|---------------------------------------------------------------------------|-----------------------------------------------|-----------------------------|----------------------------------------------------------------|
| Revenue Generation | | | |
| S calability | Limited to vehicle availibilty | Limited to own fleet | Very High |
| Cost Benefit | Limited because of spot freight | Cost is Fixed | Maximum benefit |
| Dedicated Fleet (to-and-fro) | No | Yes | Yes |
| Customized vehicles | Limited | Yes | Yes |
| Own Trucks Requirement (To Participate in Govt tender) | Νο | Yes | Yes |
| Protection against Freight Voilatisation | Νο | Yes | Yes |
| Operational Flexibility | | | |
| Journey Risk Management/Better Controls/Training/New Route Development | Limited | Yes | Yes |
| Pressure of EMI/Running of Vehicles/Accident Risk/Driver Management | NIL | High | Nil |
| Develop Rates on New routes | Νο | Yes | Yes |
| Taxes & Duties | | | |
| Benefit of GST Input | No | Yes | Yes |
| Overall View | | | |
| | S calability, however compres s ed margins | Fixed cost,Scale limitation | Sustainable Scale and Margins backed by operational efficiency |



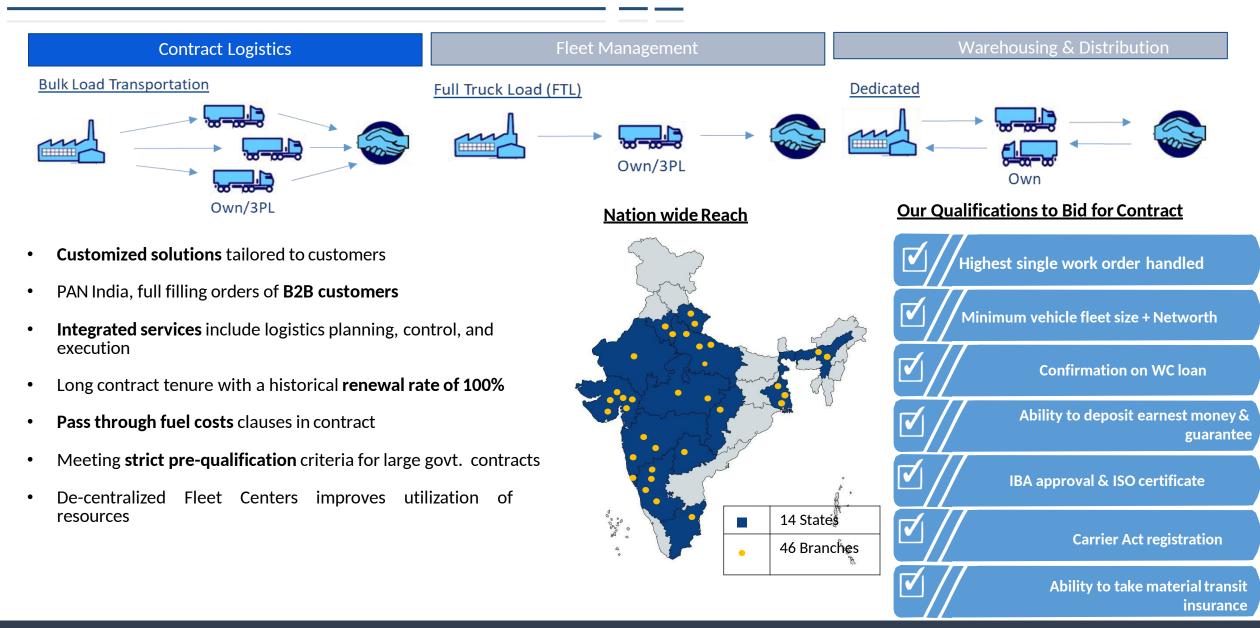
Business Segments – Presence across Wide Verticals

| Broad Segment | B2B | FTL | Fleet Opns | Express | Warehousing | Aggregator Plateform | Freight Forwarding |
|-----------------------|-----|-----|------------|---------|-------------|----------------------|--------------------|
| Blue Dart | Yes | No | No | Yes | Yes | No | Yes |
| All Cargo Log | Yes | Yes | No | No | No | No | Yes |
| Mahindra Log | Yes | Yes | No | No | Yes | No | No |
| Gateway District Park | Yes | Yes | No | No | Yes | No | Yes |
| Transport Corporation | Yes | Yes | Yes | Yes | Yes | No | Yes |
| VRL Logistics | Yes | Yes | Yes | Yes | Yes | No | No |
| Gati | Yes | Yes | No | Yes | Yes | No | No |
| Ritco Logistics | Yes | Yes | Yes | No | Yes | Yes | No |
| Sical Logistics | Yes | Yes | No | No | Yes | No | No |
| Accuracy Shipping | Yes | Yes | Yes | No | Yes | No | Yes |
| AVG Logistics | Yes | Yes | Yes | No | No | No | No |
| Tiger Logistics | Yes | No | No | No | No | No | Yes |
| CJ Darcel | Yes | Yes | Yes | No | No | No | No |

Ritco Is Strategically Positioned With Optimal Mix & Wide Presence Across Verticals



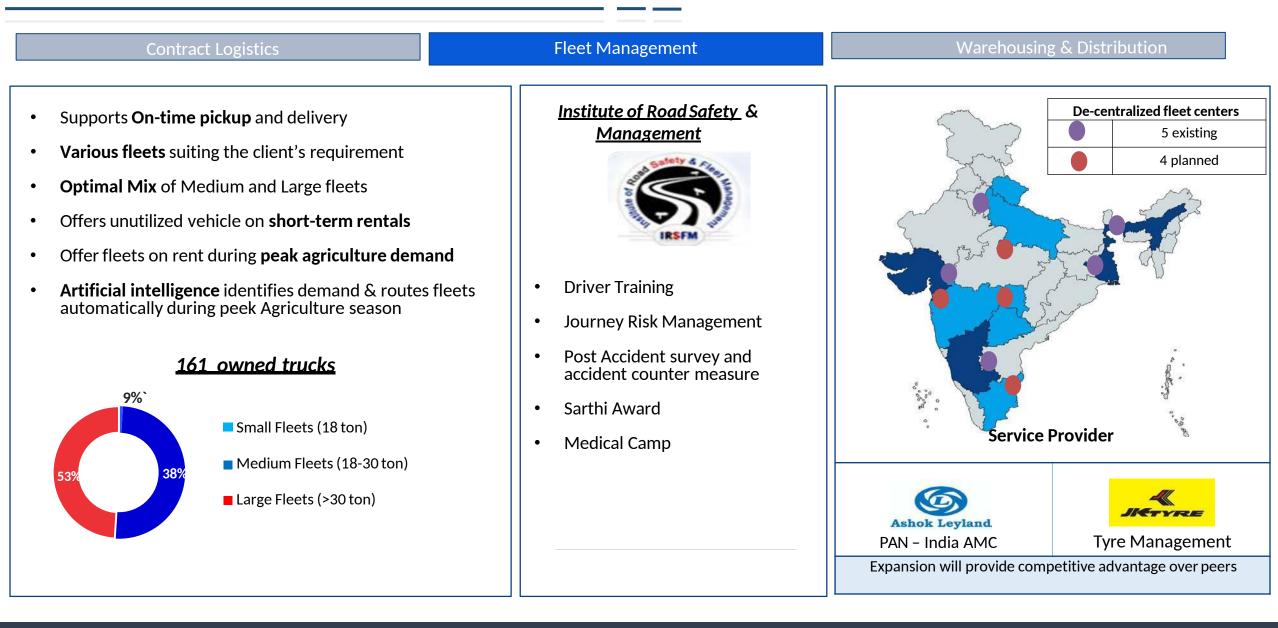
Business Verticals (1 of 3)



Long Term Contracts – Ensuring Customer Stickiness & Sustainable Revenue Growth

Business Verticals (2 of 3)





Business Verticals (3 of 3)



| Contract Logistics | Fleet Manage | et Management Warehousing & Dis | | & Distribution | |
|-----------------------------------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|------------------------------|--|
| Less than Truck Load | Secondary Distribution | | • W/H & 3PL | | |
| | | | Storage Decking & Deceching | Warehouse | |
| | Own/3PL | | Packing & Repacking Sorting & Repacking | 8 existing | |
| Own/3PL | 0, 0. 2 | | Inventory control | | |
| Time – definite, Primary Secondary Freight-Service | e, Inter -State and Intra -state | | Primary & Secondary r | novement | |
| Catering to smaller orders | | | The six fundamental w/h process compromise receiving ,put away ,storage,picking,packing,& shipping . Optimizing these six | | |
| Allowing to achieve optimum utilization rate | | | processes Will allow you to streamline your w | /h operation , reduce cost , | |
| ~2.75 lakhs Sq. ft. of warehouses | | | & errors , and achieve a higher perfe | • | |
| "Multi "user warehouses" ensures higher efficiency | , | | | | |
| Helping customers by providing warehousing, lowe shipments | r inventory, transport smaller | & frequent | | | |
| Value - added services , includes , packing , kitting | g , sorting & labelling. | Existing W/H • Taratalla | | | |
| | € 0 2 | Dibrugarh Dankuni Dadri Bhadrak | | | |

Improve efficiency

Save money



Measure emissions

Khurda •

- Bhiwandi
- Surat ٠

Wide Range of Offerings – Expanding Customer Base

Customer Development – Select Marquee Customers









Participation Criteria in Gov./Semi Gov./Blue Chip & Undertaking ...



Only few logistics company in India can participate in all cluster due high eligible criteria

| BCPL | Eligibility Criteria | GAIL | Eligibility Criteria | |
|------------------------------|---------------------------------------|--------------------------|---------------------------------------|--------------------------------------------------------------|
| Work Order | Single Work Order > INR ~38Cr | Work Order | Single Work Order > INR ~112Cr | These tenders have very high eligibility criteria and |
| Earnest Money Deposit | INR ~2Cr | Earnest Money Deposit | INR ~5Cr | Only of few Logistics Company are eligible to participate |
| Working Capital | INR ~8Cr | Working Capital | INR ~22Cr | Experience must in petrochemical industry |
| Performanc e Guarantee | Contract Value X 7.5% | Bank Guarantee | Contract Value X 7.5% | delivery network Capacity to take transit |
| Experience | Petrochemical delivery network of 5yr | Experience | Petrochemical delivery network of 5yr | insurance |
| Minimum Own Trucks | ~50 | Minimum Own Trucks | ~100 | |
| Reliance | | Petrochemica ongc | Bhilos Industries Pvt. | |



Efficient Cashless Supply Chain backed by Strong IT Systems

Operational Efficiency fueled by Institutional Partnerships



Ritco unified Technology Platforms

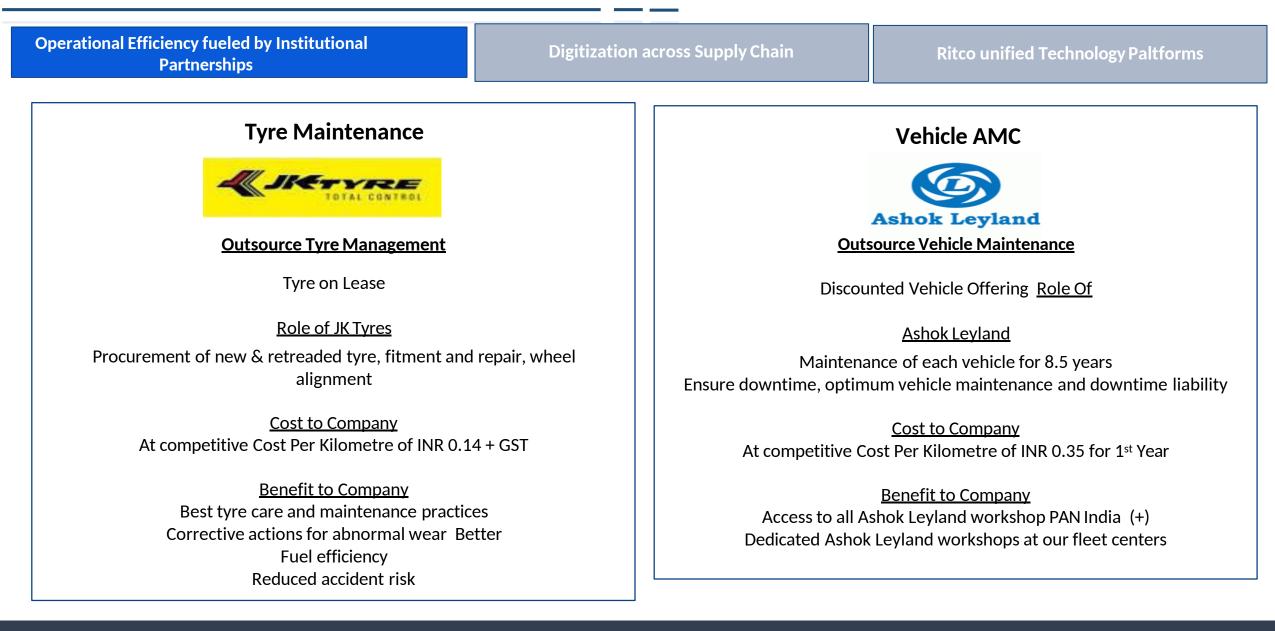


Digitization across Supply Chain



Efficient Cashless Supply Chain backed by Strong IT Systems (1 of 5)

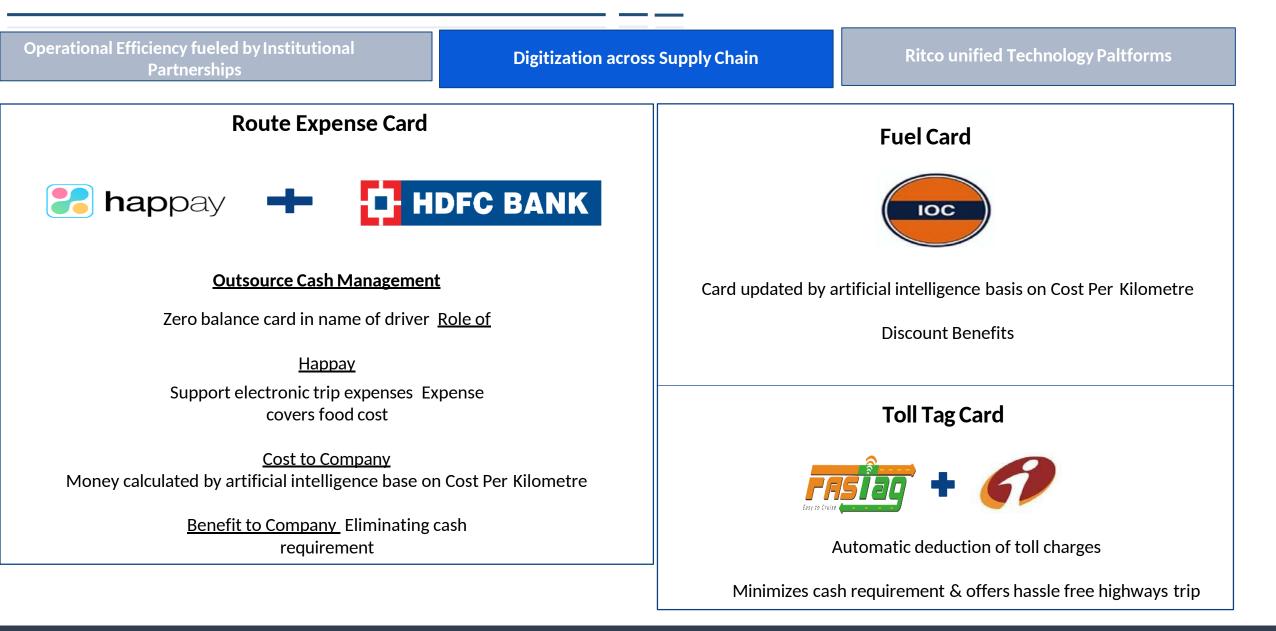




Fleet Maintenance Contracts Enabling Operational Efficiency & Superior Fleet Performance

Efficient Cashless Supply Chain backed by Strong IT Systems (2 of 5)

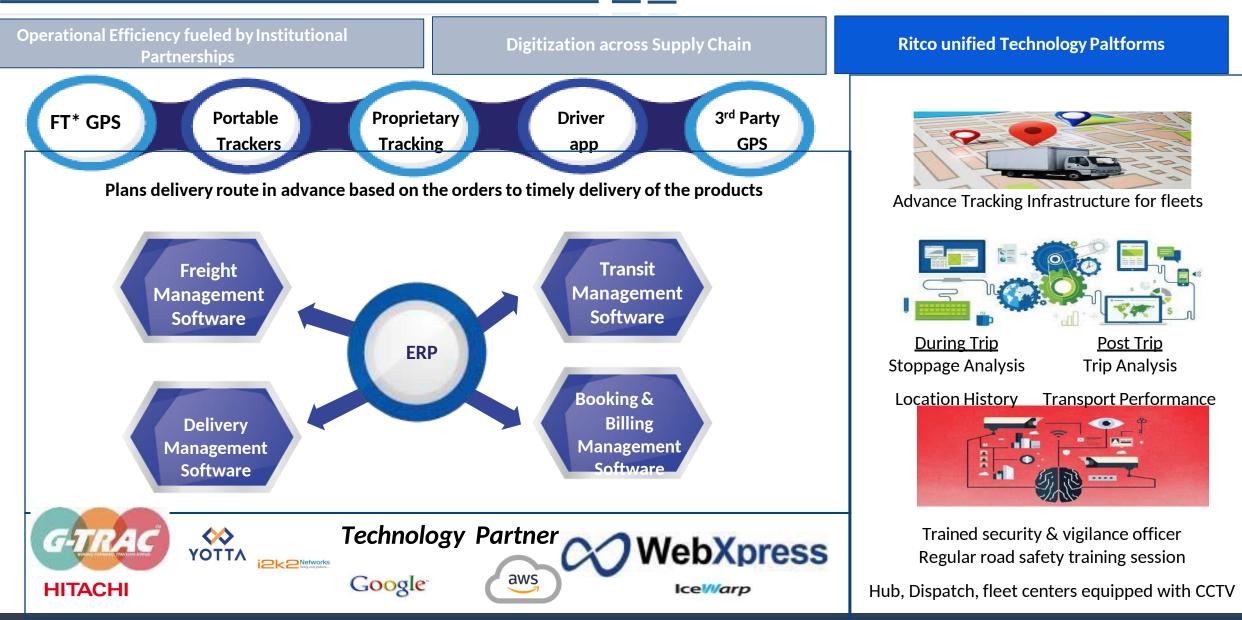




Cashless Business Operations – Ensuring Transparency & Hassle-free Operations

Efficient Cashless Supply Chain backed by Strong IT Systems (3 of 5)

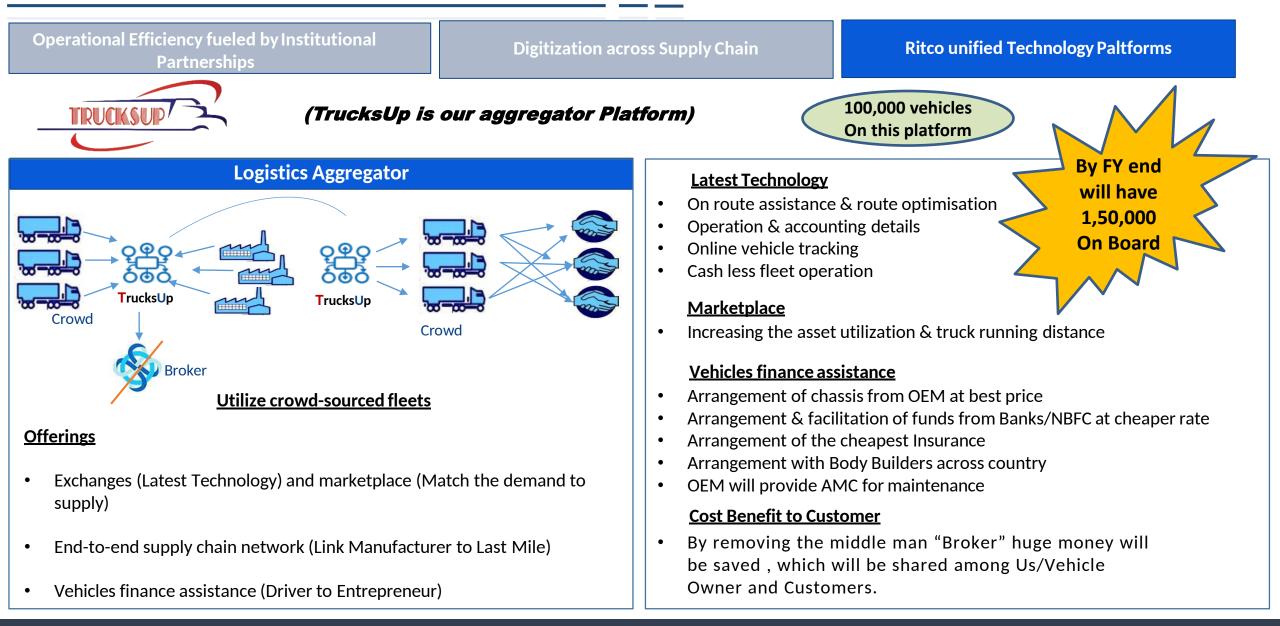




Integrated Artificial Intelligent platform - Productivity Improvements, User Experience and Customer Excellence

Efficient Cashless Supply Chain backed by Strong IT Systems (4 of 5)





Aggregator Based Expansion With Mixture Of Vendor Development + Technology + Execution

CONSOLIDATED INCOME STATEMENT

| Particulars (INR Lacs) | FY 22 | FY 21 | FY 20 |
|---------------------------------|--------|--------|--------|
| Total Income | 59,670 | 47,645 | 49,441 |
| Expenses | 57,450 | 46,816 | 48,314 |
| EBIDTA (Including Other Income) | 4,420 | 3,400 | 4,070 |
| EBIDTA Margin | 7.41 | 7.14 | 8.23 |
| Exceptional Items | - | - | - |
| Depreciation & Amortization | 869 | 1,181 | 1,624 |
| Finance Cost | 1,331 | 1,391 | 1,319 |
| РВТ | 2,220 | 829 | 1,127 |
| Taxes | 592 | 206 | 244 |
| РАТ | 1,628 | 623 | 883 |
| PAT Margin | 2.73 | 1.31 | 1.79 |
| EPS | 2.54 | 3.61 | 6.00 |



CONSOLIDATED BALANCE SHEET

| Particulars (INR Lac) | 31.03.2021 | 31.03.2020 |
|------------------------------------------|------------|------------|
| ASSETS | | |
| I. NON CURRENT ASSETS | | |
| (I) Tangible Assets | 3,277 | 4,165 |
| (ii) Intangile Assets | - | - |
| (iii) Capital Work-in-Progress | 83 | 82 |
| (iv) Intangible Assets under Development | - | - |
| (v) Long Term Loans & Advances | 302 | 296 |
| | | |
| Total Non-Currents Assets | 3,662 | 4,542 |
| II CURRENT ASSETS | | |
| (I) Current investments | 114 | 102 |
| (ii) Inventories | - | - |
| (iii) Trade Receivables | 17,100 | 14,823 |
| (iv) Cash and Cash Equivalent | 2,793 | 3,178 |
| (v) Short Term Loans and Advances | 742 | 1,174 |
| (vi) Other Current Assets | 758 | 436 |
| Total Current Assets | 21,507 | 19,713 |
| TOTAL ASSETS (I+II) | 25,169 | 24,255 |

| Particulars (INR Lac) | 31.03.2021 | 31.03.2020 |
|------------------------------------|------------|------------|
| EQUITY AND LIABILITIES | | |
| Equty Share Capital | 2,448 | 2,448 |
| Other Equity | 8,308 | 7,685 |
| Total Equity | 10,755 | 10,132 |
| B.LIABILITIES | | |
| I) Non Current Liabilities | | |
| a) Long Term Borrowings | 2,527 | 4,232 |
| b) Deferred Tax Liabilities (Net) | 28 | 60 |
| c) Other Long Term Liabilities | 23 | 37 |
| b) Long-term Provisions | 82 | 70 |
| Total Non Current Liabilities | 2,660 | 4,400 |
| II) Current Liabilities | | |
| a) Short-Term Borrowings | 9,689 | 8,283 |
| b) Trade Payable | 255 | 173 |
| c) Other Current Liabilities | 1,468 | 903 |
| d) Short-Term Provisions | 341 | 363 |
| Total Current Liabilities | 11,754 | 9,722 |
| TOTAL EQUITY AND LIABILITIES (A+B) | 25,169 | 24,255 |

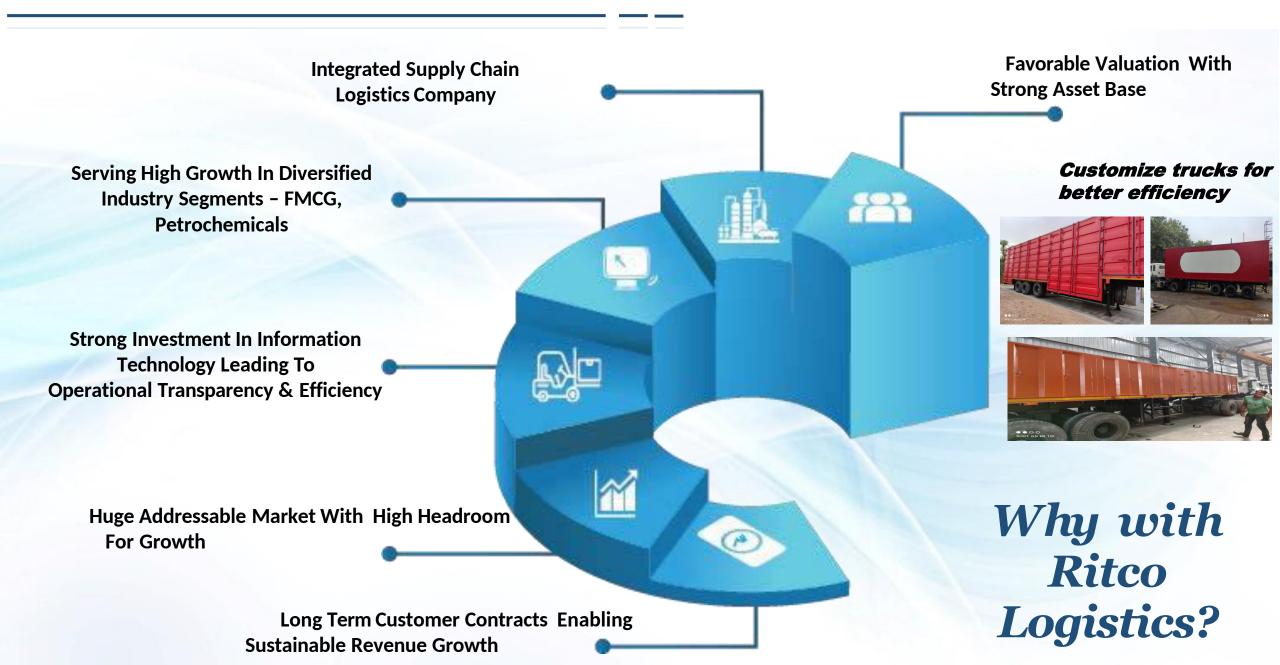


CASH FLOW STATEMENT

| | | (Amount in Lacs) |
|-----------------------------------------------------|------------|------------------|
| Particulars | 31st March | 31st March |
| | 2021 | 2020 |
| CASH FLOW FROM OPERATING ACTIVITIES | | |
| Net Profit Before Tax | 829 | 1,127 |
| Adjustments for: | | |
| Interest in FDR | -145 | -143 |
| Interest from other | - | -14 |
| Depreciation | 1,181 | 1,624 |
| Interest & Finance Charges | 1,352 | 1,281 |
| Loos/(Profit) on sale of Fixed Assets | 10 | -3 |
| Issued Expenses Adjusted aginst share premium | - | - |
| Operating Profit before working Capital Change | 3,227 | 3,872 |
| Adjustments for: | | |
| Increase/(Decrease) in Current Liabilities | | |
| Trade Payable | 82 | -121 |
| Other Current Liabilities | 565 | -524 |
| Short Term Provision | -22 | 243 |
| Decrease/(Increase) in Current Assets | | |
| Trade Receivable | -2,277 | -3,366 |
| Inventory | - | - |
| Other Current Assets | -322 | -185 |
| loans and advances | 432 | -710 |
| Cash generated from operations | 1,685 | -791 |
| Appropriation Of Profit | | |
| Net income tax Paid or Payable | -238 | -325 |
| Net Cash flow from Operating activities:(A) | 1,446 | -1,115 |
| | | |
| CASH FLOW FROM INVESTING ACTIVITIES | | |
| Intrest On FD | 145 | 143 |
| Interest Recived from Other | - | 14 |
| Purchase of Fixed Assets | -455 | 3 |
| (Increase)/Decrease in Long Term Advances | -6 | -169 |
| Investment in FDR | -268 | 12 |
| Sale of Assets | 150 | -155 |
| Sale of Investment | - | 5 |
| (Increase)/Decrease in Current Investments | -12 | - |
| (Increase)/Decrease in Long Term Provision Gratuity | 12 | -25 |
| Net Cash used in Investing activities: (B) | -433 | -173 |
| CASH FLOW FROM FINANCING ACTIVITIES | | |
| Interest Paid | -1,352 | -1,281 |
| Increase/(Decrease) in Long term Borrowings | -1,705 | -825 |
| Increase/(Decrease) in Short term Borrowings | 1,392 | 3,751 |
| Issue of Share Capital | - | - |
| Net Cash Flow from financing activities: (C) | -1,666 | 1,645 |
| Net increase in cash & Cash Equivalents : A+B+C | -653 | 357 |
| Opening Cash and Cash equivalents | 1,352 | 996 |
| Closing Cash and Cash equivalents | 699 | 1,352 |
| | | 1,002 |
| Cash and Cash Equivalent Includes | | |
| Cash In Hand | 3 | 16 |
| Cheque in Hand | - | - |
| Balance with Bank | 696 | 1,336 |
| Closing Cash and Cash equivalents | 699 | 1,352 |



Ritco - Strong Value Proposition









Ritco Logistics Limited

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